

LONDON BOROUGH OF HAMMERSMITH & FULHAM

Report to: Councillor Alex Sanderson - Deputy Leader (with responsibility for Children and Education)

Date: 02/03/2025

Subject: CCAMHS and ITBSS Contract Arrangements 2026/27

Report author: Hannah Parrott, Senior Commissioning & Transformation Lead

Responsible Director: Sarah Sanderson, Operational Director Children and Young People Services

Executive Director: Jacqui McShannon, Executive Director of People's Services and DCS

SUMMARY

The Local Authority and the Integrated Care Board (ICB) fund West London Trust for delivery of Community Child and Adolescent Mental Health Services and Intensive Therapeutic Behavioural Support Services. The Local Authority funding contribution is confirmed until March 2026. This paper proposes formalising the Local Authority's contribution from FY 2026/27 through a Memorandum of Understanding (MOU) with NWL ICB to unify contracting arrangements. This approach aligns with similar arrangements with the ICB for Speech and Language Services.

RECOMMENDATIONS

The Deputy Leader approves:

1. Signing of the draft Memorandum of Understanding with North West London Integrated Care Board (NWL ICB) to regularise arrangements for Community Child and Adolescent Mental Health Services and Intensive Therapeutic Behavioural Support Services via the NWL ICB Block Contract arrangement with West London NHS Trust (WLT). This shall reflect an annual financial contribution of £255,368 towards the CCAMHS contract, and £95,779 towards the ITBSS contract provided by WLT for a period of 5 years, for a total of £1,755,734. This shall be awarded on a 12-month rolling contract basis with a 6-month break clause.

Wards Affected: All

Our Values	Summary of how this report aligns to the H&F Corporate Plan and the H&F Values
Building shared prosperity	Providing services that enable children and young people to reach their full potential.

Creating a compassionate and inclusive council	Supporting critical services which will support local young people and their families.
Doing things with local residents, not to them	Maintaining high standards of existing contracts.
Being ruthlessly financially efficient	Providing early intervention support to reduce demand to specialist, high-cost services.
Taking pride in H&F	A high-quality service supporting some of our most vulnerable residents to access services.
Rising to the challenge of the climate and ecological emergency	Funding the provision and delivery of local support.

Financial Impact

The Community Child and Adolescent Mental Health Services (CCAMHS) contract value of £255k and Intensive Therapeutic Behavioural Support Service (ITBSS) Contract value of £96k can be contained within the CAMHS base budget of £556k.

A 3.2% inflationary increase has been awarded to the 2026.27 CAMHS budget. The inflationary increase will be used to fund inflation arising in connection with annual NHS agenda for change pay awards.

There is a financial risk that external funding from North West London Integrated Care Board (NWL ICB) may be reduced or ceased. For H&F to closely monitor the situation regarding continuance of external funding, it is recommended that a clause relating to quarterly financial monitoring is included in the Memorandum of Understanding (MOU).

Financial Implication by: Barbara Ncube, Finance Manager (People's Service), dated 04/02/2026

Reviewed by: Tony Burton, Head of Peoples Services Finance, 11/02/26

Verified by James Newman, AD Finance, 27 February 2026

Legal Implications

The Council has the legal power to sign the draft Memorandum of Understanding with North West London Integrated Care Board (NWL ICB) to regularise contracting arrangements for Community Child and Adolescent Mental Health Services and Intensive Therapeutic Behavioural Support Services via the NWL ICB Block Contract arrangement with West London NHS Trust (WLT). Sharpe Pritchard are advising on the Memorandum of Understanding.

Joginder Singh Bola, Senior Solicitor (Contracts & Procurement), 15/01/2026

Background Papers Used in Preparing This Report

None

DETAILED ANALYSIS

Background

1. Hammersmith & Fulham became part of the eight borough Integrated Care System (ICS) in 2022 as part of changes in the health and social care landscape. As a part of the ICS, the Local Authority maintains a responsibility for contributing towards jointly funded and commissioned services. This includes Community Child and Adolescent Mental Health Services (CCAMHS) and Intensive Therapeutic Behavioural Support Services (ITBSS).
2. In 2023, approval was given for the Local Authority's financial contribution for CCAMHS and ITBSS, alongside CAMHS services for Children Looked After, for a period of two years, to 31st March 2025, with an optional extension of one year, 31st March 2026. This extension period was enacted in 2025/26.
3. Currently, both the Local Authority and Integrated Care Board make separate financial payments to West London Trust for the delivery of CAMHS provision, including CCAMHS and ITBSS. The ICB have a statutory responsibility for the commissioning of children and young people's mental health services, prevention, early intervention, diagnosis, treatment and aftercare. The ICB contribution is contained within the wider block contract with WLT, however the Local Authority contribution has never formally been captured as an addendum to the block.
4. This paper proposes formalising the Local Authority's ongoing contracting arrangements for financial contribution to CCAMHS and ITBSS through implementation of a Memorandum of Understanding (MOU) with NWL ICB via the ICB Block Contract with WLT.
5. Similar arrangements exist between the Local Authority and NWL ICB with regards to Speech and Language Services which are provided by Central London Community Health Trusts and contracted by the NWL ICB with the Local Authority making financial contributions under a MOU arrangement.

Proposals and Analysis of Options

Option 1: Agree to financial contributions for CCAMHS and ITBSS via a MOU to the NWL ICB Block Contract (recommended)

6. This will secure existing provision enabling the Local Authority to continue to meet its statutory responsibilities for children and young people requiring mental health support, investing in early intervention provision to meet need.
7. This is an existing contractual arrangement held by the NWL ICB. The service is not being re-procured but continued under the current contract, to which the Local Authority contributes annually. This approach maintains continuity of

provision and supports the development of a long-term strategic relationship with the ICB.

Option 2: Do not agree to financial contributions for CCAMHS and ITBSS via a MOU to the NWL ICB Block Contract (not recommended)

8. This option would see existing arrangements continue with the Local Authority continuing to make financial contributions separately from the ICB, failing to realise opportunities to improve joint commissioning arrangements and contractual clarity between the organisations.
9. Continued contribution through a MOU arrangement supports a long-term strategic relationship that strengthens joint working between the Local Authority and ICB, and integrated service delivery by WLT. Contracting independently undermines this collaborative approach and reduces opportunities for system-wide transformation. This option is therefore not recommended.

Reasons for Decision

10. This decision enables the Local Authority to discharge its statutory duties under Children Act 1989 to safeguard and promote the welfare of all children, and supports improved strategic relationships and strengthened joint working between the Local Authority and ICB.

Equality Implications

11. There are no negative equality implications for groups with protected characteristics, under the Equality Act 2010, arising from the approval of these proposals. The direct award of contracts outlined in this report help to secure continuity of provision supporting vulnerable children, young people and their families.

Hannah Parrott, Senior Commissioning & Transformation Lead, 15th January 2026

Risk Management Implications

12. There is a financial risk that external funding from North West London Integrated Care Board (NWL ICB) is reduced or ceased.
13. This risk should be reduced or ceased. It is recommended the situation regarding continuance of external funding is monitored, and alternative sources of funding be identified should the risk become high. If the risk is realised it is recommended that the project is stopped immediately, until such time that an alternative source of funding is located and that LBH&F does not bear any further costs.

Jules Binney, Risk and Assurance Manager, 16th January 2026

Climate and Ecological Emergency Implications

14. There are no climate and ecological emergency implications related to this project.

Verified by: Charlotte Slaven, Head of Climate Strategy and Engagement, 15th January 2026.

Procurement implications

15. Contract Standing orders (19) require all procurement for High Value Contracts to be compliantly procured, either through competitive tender, accessing suitable frameworks, or working collaboratively or in partnership with other Contracting Authorities (34). In this case, the subject of the contract falls within the scope of the Health Care Services (Provider Selection Regime).
16. Procurement of Health care related services, in collaboration with other Contracting bodies can either be in the form of joint participation in a procurement exercise or the delegation of the procurement activity in its entirety to the Partner authority through a Section 75 Agreement, (NHS Act 2006). PSR regulations allows the Contracting Authority, in this case Northwest London Integrated Care Board, to direct award of contracts to incumbent suppliers in specific circumstances. Commissioners have confirmation from Northwest London Integrated Care Board that PSR requirements have been complied with.
17. In order to comply with our Transparency Duties. Officers, on completion of the necessary S75 documentation must create a project using the Council's capitalSourcing eProcurement portal and then create a contract entry (and upload a copy of the SLA).

Joe Sardone Category Lead – People. Procurement and Commercial 16th January 2026